



Funding Digest



Over 40 delegates from various Chinese organisation attended the Chinese in Britain All-Party Parliamentary Group meeting on 8th March 2006. Election Minister Harriet Harman (second right) to speak about voter registration and encourage the Chinese exercise their right to vote in the meeting.

www.chinese-network.net

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> London Chinese Community Network

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> **LCCN** engaging with all stakeholders to unlock and deliver the potential growth and prosperity of the Chinese community in London.

> LCCN Funded by Race Equality Unit of the Home Office

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與我們倫敦的夥伴

攜手建立
合作網絡

Building a
network
among our
stakeholders
in London

We help Chinese community organisations forge partnerships in London, but we also do much more



Funded by Race Equality Unit of Home Office

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CAF Gift Aid Workshops in London ●

Gift Aid is now the most popular method of tax-efficient giving in the UK. According to CAF (Charities Aid Foundation), 10 million donors currently use Gift Aid to donate to their favourite charities. But with so many donors still failing to make their giving tax efficient, CAF will be running three workshops in London to help charities find out how to get more out of the tax benefits on giving. Charities lose millions each year to the treasury in unclaimed tax and yet a further third of all donations to charity could easily be converted.

A donation made through Gift Aid is worth an additional 28p for every £1 donated and we want to make sure that all charities take advantage of these benefits.

The workshops are scheduled for 9 May at Linklaters, One Silk Street; and 15 June at Credit Suisse First Boston, One Cabot Square, Canary Wharf. As well as discussing Gift Aid, Tax-efficient giving made easy will provide an overview of tax-relief on payroll giving, share giving, legacies and donations of land.

The full day workshop costs £100 and includes a buffet lunch. To find out more contact the CAF Events Team on Tel: 01732 520 071, Email: events@cafonline.org or book online at Website: www.cafonline.org/eventsenquiries:red@comicrorelief.org.uk
Website: www.comicrorelief.com

Funding Update ●

> Connecting Community Plus

Connecting Community Plus, Community Grants programme support the Government's 'Improving Opportunity, Strengthening Society' strategy to increase race equality and community cohesion.

The Community Grants will help locally managed organisations run local projects that make a difference in their local communities. The first round of the fund is open for applications until 5th July 2006. Grants up to £12,000 are available with £1,000,000 to distribute. Applicants will need to submit proposals that demonstrate successful delivery of key priorities for the fund, and it is expected that the majority of grants will be between £6,000 - £12,000. All funding from this first round must be spent by 31st March 2007. The fund has four key priorities: Improving the experiences of people from Black and Minority Ethnic (BME) backgrounds in relation to access and outcomes from public services - education, employment, health, housing and the Criminal justice System.

Increasing the confidence of people from BME backgrounds that public services are delivered in a fair and equitable way; Tackling racism and extremism; Bringing together communities from different races and faiths, and promoting a shared sense of belonging (community cohesion).

Criteria for the fund, further information about the Government's strategy 'Improving Opportunity, Strengthening Society' and application forms and detailed guidance notes to help you complete the application form are available on their website. If you would like them to send the application form and detailed guidance notes on how to complete the application form, to you please call the helpline Tel: 01223 400343 or Email: ccplus@cdf.org.uk

They are happy to direct you towards people who can help you complete the application form. Website: www.cdf.org.uk/bfora/systems/xmlviewer/default.asp?arg=DS_CDF_TECHART_23/_page.xml/26&xsl_argx=2
CDF, Unit 5, Angel Gate, 320-326 City Road, London EC1V 2PT Website: www.cdf.org.uk

> Big Lottery Fund Infrastructure Funding for England - BASIS

Minimum grant: £10,001 Maximum grant: £500,000 for projects within one region Total available: £155m to be committed before March 31st 2009 Infrastructure services do vital work to help voluntary and community groups achieve their aims, through services such as training, providing information, representing community groups' interests, supporting networks and sharing good practice. The BASIS programme aims to improve the infrastructure support available to all voluntary and community sector organisations in England. You can apply to BASIS if you are a voluntary or community organisations whose main or only purpose is to support the work of other voluntary and community organisations. BASIS will not make grants to statutory organisations or to bodies whose primary purpose is to make a profit.

You can apply for up to £500,000 for capital and revenue costs for projects lasting up to five years. If your project is working across England or across several regions, we will consider applications for larger amounts. They particularly want the programme to deal with the following key issues: helping organisations to increase the financial and other resources open to them, including through support in fundraising and financial management; improving knowledge and skills in organisational and project planning and management; helping organisations to have more influence on local and national policies relevant to their work; supporting trustees and ensuring that organisations are run efficiently and accountably; promoting networking and sharing of knowledge and skills.

In addition, we want infrastructure bodies themselves to be more financially stable, to provide more consistent support to others to achieve the outcomes listed above, and to be able to make contact with and support organisations that they have traditionally found hard to reach.

Big Advice Line Tel: 0845 4 10 20 30 Big Lottery Fund, 1 Plough Place, London EC4A 1DE Tel. 020 7211 1800 Fax. 020 7211 1750 Website: www.biglotteryfund.org.uk

> Lloyds TSB Foundation

The Lloyds TSB Foundation for England and Wales has announced its income for 2006 as £24.8 million (£22.5 million in 2004). The four independent Lloyds TSB Foundations, which also include Scotland, Northern Ireland and the Channel Islands, receive one per cent of the Lloyds TSB Group's pre-tax profits averaged over three years, in lieu of their shareholder dividend. In 2006, the independent Lloyds TSB Foundations will have a total of £34.45m available to make grants to charities. The funds will be split between the four Foundations, with England and Wales receiving £24.8m and Scotland receiving £6.7m; Northern Ireland will receive £1.8m and the Channel Islands will benefit from £1.1m.

The Lloyds TSB Foundations make up one of the largest grant-making trusts in the UK and support charities that enable people, especially those who are disadvantaged or disabled, to play a fuller role in the community. The Foundations' focus is on funding social and community projects as well as education and training initiatives. Since 1987, when the Foundations were formed, they have made grants totalling over £275 million. Full details of programmes are on Website: www.lloydstsbfoundations.org.uk

> Capacity Builders to manage ChangeUp

ChangeUp is a programme of capacity building for the infrastructure of the voluntary and community sector, developed in partnership with the sector. The aim of ChangeUp investment is to catalyse the modernisation of infrastructure provision in order to improve its sustainability, quality and reach. Led by sector expertise, the new Capacitybuilders agency will manage ChangeUp. The HM Treasury's 2002 Cross Cutting Review of the Role of the Voluntary and Community Sector in Service Delivery recognised that the sector and Government have a mutual interest in building the capacity of voluntary and community organisations (VCOs).

The report made a series of recommendations that aim to strengthen the support and assistance available to voluntary and community organisations. In response, the Home Office published ChangeUp, the cross-Government framework on capacity building and infrastructure in the voluntary and community sector, developed in partnership with the sector. ChangeUp's aim is that by 2014 the needs of frontline voluntary and community organisations in England will be met by support which is: available nationwide; structured for maximum efficiency; offering excellent provision; accessible to all; truly reflecting and promoting diversity; sustainably funded.

On the 22 March 2005 an additional £70m for the ChangeUp programme for the financial years 06/07 and 07/08 was announced and plans to set-up a sector-led agency, Capacity Builders, by April 2006 to take on fund management of this investment.

The initial focus of Capacity Builders will be to implement the ChangeUp investment programme during 2006-8. It will be responsible for: the overall programme design and programme management of ChangeUp; making grant decisions and performance managing grants; ensuring the programme is joined-up and co-ordinated; mainstreaming diversity into the design and delivery of activities; undertaking action learning and longer term evaluation programmes.

Capacity Builders was launched on 3 April 06 at the International Convention Centre in Birmingham.

> Awards for All now £300 to £10,000

The Lottery's Awards for All small grants scheme just got bigger. The ceiling for funding awards for local communities is today being raised to £10,000 and a new lower threshold level of £300 is also being introduced. The bigger Awards for All funding band provides more scope for communities to benefit from Lottery good cause funding for inspirational local projects in England.

Small scale projects that promote arts and education, encourage healthier living, develop local sports, support heritage initiatives and boost community activities are invited to put their bids in for their share of £60 million of lottery funding that will be rolled out by Awards for All to community projects this year (2006-7). The increase to £10,000 will allow projects traditionally supported by Awards for All to extend their services further without compromising on quick turn-around, accessibility and customer friendly approach associated with this funding scheme.

The new lower £300 entry point for applications follows successful pilots of these micro grants, recognising the value that smaller grants can bring to grass roots community groups and voluntary organisations. Awards for All England is the small grants programme run by the Big Lottery Fund on behalf of Lottery good cause funders - the Arts Council England, Big Lottery Fund, Heritage Lottery Fund and Sport England. More than 78,000 awards have been rolled out since the scheme began to a variety of projects including sport, heritage, education, environment, health and others that benefit the local community. A range of not for profit organisations (including parish or town councils, schools or health bodies) can apply for Awards for All grants via a straightforward application process and most applicants will be advised within eight weeks if they have been successful.

For examples of funded work or to find out more about Awards for All grants, who is eligible to apply and how to submit your application, log onto Website: www.awardsforall.org.uk or Tel: 0845 600 2040.

> Strengthening the Voluntary Sector Programme 2006 (UK)

The Baring Foundation, which is an independent charitable foundation and distributes just over £3 million in grants each year has announced that its Strengthening the Voluntary Sector grants programme is now open to applications. The programme is open to registered charities or constituted not-for-profit organisations and provides grants to help organisations to maintain or increase their independence from government by supporting work to strengthen core systems, skills, structures and strategies. Applications can be made by local, regional, second-tier, national and international organisations based anywhere in the UK. In 2006 the Strengthening the Voluntary Sector grants programme will distribute up to £900,000 in 15 to 25 grants. The deadline for applications is 30th May 2006. <http://www.baringfoundation.org.uk/STVsguide2006.htm>

> Comic Relief -UK programme

Over the next four years Comic Relief are going to be working a bit differently. They want to further focus their energies and the money they have, so they can make an even greater difference to the lives of particular groups of people they think really need their support. This means having fewer grants programmes, and it also means they're going to put their weight behind these by joining forces with others to really tackle the root causes of the problem so they can help bring about lasting change. Of course, they'll continue to fund lots of brilliant projects all over the UK and are really looking forward to working with a wide range of organisations in the years ahead - some new, as well as some that they already know - but all of whom will share their passion for supporting people whose lives are really tough, and helping them to find better times. Red Nose Day programmes 2005-08 - This is their biggest grants fund. It awards some of the money raised from Red Nose Day. During 2005-08 they are concentrating their funding on 6 programme areas: Young people; Older People; Mental Health; Refugees & Asylum Seekers; Domestic Violence; Disadvantaged Communities.

They can give grants for running costs and capital costs, depending on the programme you are applying to. There is no maximum grant size and the amount you ask for should be the amount you need. They are likely to make some large grants, and a range of smaller grants of between £15,000 and £30,000 each year. They also have a fast-track application process for small grants up to £5000. If you want to apply for more than £100,000 in total, please phone them before you apply. They usually make grants for between one and three years. In some circumstances, and where they are supporting projects that aim to bring about lasting change, they may consider longer-term funding of up to five years. Please talk to them before you apply for five years funding. Timetable for main grants over £5000 - There will be four grant-making cycles for 2005-2006.

Cycle Application deadline for grants over £5000: Cycle 2 13 January 2006; Cycle 3 5 May 2006; Cycle 4 8 September 2006 You should have a decision within five months of each application deadline. There is no need to rush your application. They will make sure they have funding available for every cycle. They will announce the deadlines for funding cycles in 2007-2008 towards the end of 2006. Remember, you can apply for a small grant at any time. They are likely to close all these grant programmes in 2008 and will give plenty of notice about the exact dates on their website.

Sport Relief grants - In the UK, Sport Relief aims to support projects that use sport and exercise to strengthen communities and provide opportunities for people who are excluded or disadvantaged. Over the next two years, up to £4million of Sport Relief money is being distributed through Community Foundations focusing on community groups that are using sport to: increase access to sport and exercise for people who face social exclusion and isolation; help people who are experiencing difficulties in their lives to regain their confidence and self esteem; and encourage people to take part in sporting activities that bring communities together.

Please use the map on the website to find out which Community Foundation is funding in your area. Comic Relief UK, 5th Floor, 89 Albert Embankment, London SE1 7TP Tel: 020 7820 5555 Fax: 020 7820 5500 Minicom: 020 720 5579 Email: general.enquiries:red@comicrelief.org.uk Website: www.comicrelief.com

> 'Rent to Buy' - Unity Trust Bank

Unity Trust Bank offers a 'rent to buy' scheme aimed at established charities and voluntary organisations. The bank has had close ties with the charitable and voluntary sectors, since it was established by the trade union and co-operative movements in 1984. Charities tend to be reluctant borrowers, even when they have evident needs to acquire properties, and this is why they decided to devise a scheme to help them. Unity can offer up to 100 per cent of the purchase price, through a combination of a traditional mortgage topped up by our equity stake. The rent-to-buy scheme is aimed at helping charities to buy their business premises whether it is where they are based now or a new building. A number of charities have already been helped by Unity to fund projects such as independent living centres for people with disabilities and drug and alcohol counselling centres. Unity Trust's rent-to-buy scheme has already received tacit approval from the DTI's Social Enterprise unit, which is keen to see charities take charge of their own properties. Unity Trust Bank plc, Nine Brindleyplace, Birmingham B1 2HB Tel: Freephone 0800 783 9650 to speak to one of their Relationship Managers Email: rent2buy@unity.co.uk Website: www.unity.co.uk

> Greater South East European Social Fund (ESF) Olympics Initiative

The London Development Agency (LDA) and the Learning and Skills Council in London (LSC) are leading on the London part of the Greater South East European Social Fund (ESF) Olympics Initiative. This Programme will make available around £5.8 million for activities to help prepare Londoners for opportunities brought by the 2012 Olympic and Paralympic Games. The 2-year projects to be funded will train and up-skill learners across the capital in key sectors, including construction and sports coaching, and will provide support to SMEs affected by Olympic developments in London, as set out in the Programme Prospectus. This programme forms part of a wider tri-regional initiative and will provide much needed funding to help address skills shortages and gaps which currently affect London's economy. Providers wishing to apply for funding under this programme should consult the Prospectus, Application Form and Guidance Note, which are available from website below. For further information, please contact ECOTEC, who have been appointed to manage the tender process for this programme. Deadline is 28 April 2006 (5pm). Tel: 020 7089 1976 Email: londonO3@ecotec.co.uk Website: http://www.londono3.ecotec.co.uk/news/060316_olympics.html



Grant Making Bodies Websites

The HB Allen Charitable Trust <http://www.peter.shone.btinternet.co.uk/hbact1.htm>
The Architectural Heritage Fund <http://www.ahfund.org.uk>
The Baring Foundation <http://www.baringfoundation.org.uk>
The BBC Children in need Appeal <http://www.bbc.co.uk/cin>
The Bridge House Estates Trust Fund <http://www.bridgehousegrants.org.uk>
The William A Cadbury Charitable Trust <http://www.wa-cadbury.org.uk>
The Campden Charities <http://www.campdencharities.org.uk>
The Charities Aid Foundation <http://www.cafonline.org/>
Charity Know How <http://www.charityknowhow.org>
The Church Urban Fund <http://www.cuf.org.uk>
City Parochial Foundation, Trust for London <http://www.cityparochial.org.uk>
Comic Relief <http://www.comicrelief.org.uk>
The Community Foundation <http://www.communityfoundation.org.uk>
The Community Foundation in Wales <http://www.cfiw.org.uk>
Community Foundation Network <http://www.communityfoundations.org.uk>
Community Fund <http://www.community-fund.org.uk>
The Roald Dahl Foundation <http://www.roalddahl.org>
The Diana, Princess of Wales Memorial Fund <http://www.theworkcontinues.org>
The John Ellerman Foundation <http://www.ncvo-vol.org.uk/jef.html>
The Esmee Fairbairn Charitable Trust <http://www.efct.org.uk>
The Gatsby Charitable Foundation <http://www.gatsby.org.uk>
The Great Britain Sasakawa Foundation <http://www.gbsf.org.uk>
Greater Bristol Foundation <http://www.gbf.org.uk>
Hact (The Housing Associations Charitable Trust) <http://www.hact.org.uk>
The Paul Hamlyn Foundation <http://www.phf.org.uk>
Peter Harrison Foundation <http://www.peterharrisonfoundation.org>
Help a London Child <http://www.capitalfm.com>
Help the Aged <http://www.helptheaged.org.uk>
Hospital Saving Association Charitable Trust <http://www.hsa.co.uk>
Isle of Dogs Community Foundation <http://www.idcf.org>
The Jerwood Charitable Foundation <http://www.jerwood.org.uk>
The Elton John AIDS Foundation <http://www.eltonjohn.com>
The King's Fund <http://www.kingsfund.org.uk>
Landfill Tax Credit Scheme and ENTRUST <http://www.entrust.org.uk>
The Allen Lane Foundation <http://www.allenlane.demon.co.uk>
The Leverhulme Trust <http://www.leverhulme.org.uk>
Lloyds TSB Foundations <http://www.lloydstsbfoundations.org.uk>
The Lord's Taverners <http://www.lordstaverners.org>
The Mental Health Foundation <http://www.mentalhealth.org.uk>
The Mercers' Company Charities <http://www.mercers.co.uk>
The Metropolitan Hospital-Sunday Fund <http://www.mhsf.org.uk>
The Henry Moore Foundation <http://www.henry-moore-fdn.co.uk/hmf>
The National Art Collections Fund <http://www.art-fund.org>
The Northern Ireland Voluntary Trust <http://www.nivt.org>
The Northern Rock Foundation <http://www.nr-foundation.org.uk>
The Nuffield Foundation <http://www.nuffieldfoundation.org>
The Nuffield Trust <http://www.nuffieldtrust.org.uk>
The Peabody Community Fund <http://www.peabody.org.uk>
Jack Petchey Foundation <http://www.jackpetcheyfoundation.org.uk>
PPP Healthcare Medical Trust <http://www.ppptrust.org.uk>
The Joseph Rowntree Charitable Trust <http://www.jrct.org.uk>
The Joseph Rowntree Foundation <http://www.jrf.org.uk>

The Rufford Foundation <http://www.rufford.org>
 The Francis C Scott Charitable Trust <http://www.fcsct.org.uk>
 SHINE (Support and Help In Education) <http://www.shinetrust.org.uk>
 South Yorkshire Community Foundation <http://www.sycf.org>
 The Sir Halley Stewart Trust <http://www.sirhalleystewart.org>
 The Sutton Trust <http://www.suttontrust.com>
 The Sir Jules Thorn Charitable Trust <http://www.julesthorntrust.org.uk>
 The Tudor Trust <http://www.tudortrust.org.uk>
 The Variety Club of Great Britain <http://www.varietyclub.org.uk>
 The Wellcome Trust <http://www.wellcome.ac.uk>
 Westminster Foundation for Democracy <http://www.wfd.org>

Small Grants Funders Contacts

Funders	Address	Telephone	Website
Fast Forward Grants Greater London Enterprises	28 Park St, London SE1 9EQ	020 7940 1515	www.gle.co.uk
Trust for London (small grants from City Parochial Fund)	6 Middle St, London EC1A	020 7606 6145	www.cityparochial.org.uk
BBC Children in Need	PO Box 76, London W3 6FS	020 8576 7788	www.bbc.co.uk/pudsey/
EC1 New deal for Communities	173B Old Street, London EC1V 9NJ	020 7608 3412	www.ec1newdeal.com
King's Fund Grants department	11-13 Cavendish Sq, London W1G 0AN	020 7307 2495	www.kingsfund.org.uk
Help a London Child	Capital Radio Group, 30 Leicester Sq, London WC2H 7LA	020 7766 6563	www.capitalradiofm.com/helpalondonchild/
Islington neighbourhood Renewal Community Chest and Community Learning Chest	Cripplegate Foundation, 76 Central St, London EC1V 8AG	020 7549 8181	
Awards for All		0845 600 2040	www.awardsforall.org.uk
BT Community Connections			www.btcommunityconnections.com

Other Resources

> Funding Formula

Funding Formula has been written by Jane Standing, Chief Executive of Kairos in Soho, to ease your way through the fund-raising process. It is a holistic approach to resource development for voluntary and community organisations. As it is stated in the introduction of this resource "sitting still" and "thinking creatively" are two vital ingredients for funding development and fundraising. Funding Formula uses the word fundraising to cover everything that is involved in securing a stable financial future, from strategic planning, to developing a new project, and to writing an application. Copies could be obtained for £10 by contacting London Voluntary Services Council publication team on publication@lvsc.org.uk

> Government Funding Website

The www.governmentfunding.org.uk website is being developed with a bulletin board and directory of users to be added shortly. The biggest development is that you are now able to apply online from the website for the government grants that you identify from using the search facility on the website for suitable funding.

> Free Guide for Trustees

Leading charity law firm Bates, Wells & Braithwaite have published a free guide to trustee's duties and responsibilities. The passport-sized booklet, Duties of Charity Trustees is available from Philippa Hart at BWB, Email: p.hart@bateswells.co.uk or download from Website: <http://www.bateswells.co.uk> clicking on publications within the Charity and Social Enterprise Department. For more information on the duties of Trustees don't forget DSC's The Charity Trustees Handbook and Effective Boards. For prices and full details these books please go to Website: http://www.dsc.org.uk/acatalog/Finance_Law.html

> Funding Crisis Helpline

Has your local authority slashed your funding? Don't know what to do? If you are a minority ethnic organisation the National Funding Crisis Helpline can provide information, guidance and support. Freephone 0800 652 1676 Email: crisis@emf-cemvo.co.uk

> GrantsNet

A new online information source for grant support schemes, has announced the introduction of a new service to give quicker and more direct access to grant schemes available in the UK. GrantsNet offers easy access to information about the many grant schemes available to businesses and charities in the UK. Their exceptionally user-friendly search facility allows organisations to easily search for grant schemes by geographic area, by project type or by keyword. GrantsNet does not screen visitors, there is no membership required to access information. For more information please visit www.grantsnet.co.uk.

> CASweb-gateway to community advice online

CASweb is a free web service providing free website space and tools for advice organisations and a new interactive space for advice organisations and local authorities to meet online to share ideas, experiences and best practice. All advice organisations working with clients from: Camden, Islington, Kensington and Chelsea, Westminster and the Corporation of London can have a free website www.casweb.org

> Charities Evaluation Service – new website

Charities Evaluation Services, or CES, is the UK's leading provider of training and consultancy to the voluntary sector on quality and evaluation systems. CES aim to increase the effectiveness of the voluntary sector by providing training, consultancy, advice and information. The website includes information, advice, publications and links about quality and evaluation systems.



Charities Evaluation Services, 4 Coldbath Square, London EC1R 5HL. Tel: 020 7713 5722, Email: enquiries@ces-vol.org.uk
Website: www.ces-vol.org.uk

> **Online fundraising service tops £1 million**

Over £1 million has been donated to charities online through CAF's Tailored Efundraising service. Launched in August 2002, Efundraising enables charities of all sizes to accept secure, tax-effective credit/debit card and Direct Debit donations from their own website, without the need for a specialised trading and banking service.

Currently used by over 350 non-profit organisations, individual donations through the service have ranged from £5 to £10,000 and have been made from 100 countries including Australia, Belgium, the US, Canada and Japan.

Efundraising links a charity's website to secure donation pages which can be tailored to fit in with the look and feel of its own site. Working alongside World Pay, the leading e-commerce solutions company, CAF (Charities Aid Foundation) undertakes all the administration on behalf of the charity, from designing the donation pages, to processing gifts and reclaiming tax from the Inland Revenue. On average 76% of donations through Efundraising are made via Gift Aid compared to a sector average of 28%.

As well as UK sterling, charities can appeal for gifts in US dollars or Euros with further currencies added to their donation pages on request.

Charities are able to view statements of donations online, while CAF provides donor records and hard copy reports to further support their fundraising activities. In addition, charities are able to view donations being made through their websites in real time and a unique online tracking facility enables them to identify from which sites or emails their donations have originated. For more information about Efundraising call 01732 520 316 or visit www.efundraising.org

> **www.thanq.org**

Working in the voluntary sector can be a rewarding career path with many opportunities to make a difference, whether this is as a paid or unpaid employee. In gratitude for the work that you do, business across the UK are saying 'thanQ' by giving significant discounts on goods and services. Now all staff and volunteers can benefit from savings at over 30 top retail brands - completely free. Website: www.thanq.org

If you don't want to receive such information in future, please notify our staff team via email info@chinese-network.net and we will delete your e-mail address from our mailing list accordingly.

Regards.
LCCN

London Chinese Community Network (LCCN) is the regional network of Chinese voluntary and community organisations (CVCOs) funded by Race Equality Unit of Home Office. LCCN aims to advocate on behalf of CVCOs in London as well as enhance representation of its members in the wider network, to facilitate consultation on issues of concern and to improve the effectiveness and efficiency of the organisational development of its members. LCCN is hosted by The Chinese in Britain Forum.